

Meeting: Haringey Strategic Partnership

Date: 23 June 2009

Report Title: Thematic Board Updates

Report of: Mary Connolly, Partnerships Manager, Haringey Council

Summary

This report provides a summary of the work streams, activities and recent decisions undertaken by each of the Thematic Partnership Boards and focuses specifically on the measures being put in place to address areas of underperformance.

Recommendations

- i. To note the updates from each of the theme boards and to comment as appropriate.

Financial/Legal Comments

N/A.

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Better Places Partnership Board

The Better Places Partnership Board did not have a meeting in May and is due to have their next meeting in mid July. The Board continues its role in developing partner themes in delivering the Greenest Borough Strategy.

A funding specification for the greenest borough innovation fund has been completed for partners to bid for funds to deliver innovative sustainable projects that will contribute to the greenest borough priorities and local area agreement.

Performance information is not yet available but will be discussed at the next meeting of the Board.

Children and Young People's Strategic Partnership Board

Since the last report to the HSP the Children's Trust has met once, in May. Following the April meeting, when the decision was taken to move to a Trust a development session was held to consider possible operational structures and sub groups for the Trust. One of the main items at May's meeting was the report on this session. The Trust agreed the proposal for three geographically focused sub-groups based on the Children's Networks. They will be known as the North, West and South Children's Partnerships. They will replace the age focused sub groups which the Trust has agreed to delete from the structure. The Trust also agreed the following strap line - 'Working together for the Children of Haringey' – as the expression of the Trust's key intentions.

The other main item on the agenda was the development of the new children and young people's plan. The Trust broke into groups to consider a possible vision statement for the plan, what the main themes should be and whether they should be focused on the five every child matters outcomes and what should be the main points of emphasis in the work force development strategy.

The Trust also received reports on progress on the Joint Area Review Action Plan, key stage two results, further information on NI 113 the prevalence of Chlamydia and the quarter four performance report.

In order to accelerate progress on NI 112, teenage conceptions, the Teenage Pregnancy Strategic Partnership Board has re-organised to include an Executive Board to be co chaired by the Director of Children & Young People's Service and the Joint Director of Public Health, with the current Strategic Members joining Operational Leads to focus on key sub/task groups: Sex and Relationship Education and Contraception/Sexual Health Services, with Supporting Teenage Parents continuing as an additional Task Group. Work underway includes:

- A data consultant working to improve data and implement a local monitoring data set.
- 4YP has extended its clinical services across more young people's settings. More young women are visiting 4YP Plus (average rise from 5 to 23 per session over 6 months).
- Increase in partnership work with CONEL.
- Increased publicity for services including targeted publications, bus and cinema poster campaigns.
- Teenage Father's Worker appointed.
- Accredited sex and relationship education training achieved by large number of frontline staff including youth workers, personal advisors, social workers and Children in Care/ Leaving Care support staff.
- Increased access to Speakeasy Training Courses for parents, carers and staff within schools.
- Targeted youth development/teen pregnancy prevention programme, Teens and Toddlers, running successfully in four schools including pupils at the Pupil Support Centre (PRU). Further facilitator training is now in place to

extend the programme to more schools.

- At Risk Assessment Tool developed with pilot implementation including all 16 and 17 year olds referred to Leaving Care and Asylum Team.

Although the achievement of NI 72 and NI 93 on early years has not yet met their targets the direction of travel is positive, as it is on NI 83, science at key stage 3. The report on key stage two presented to the May meeting of the Children's Trust detailed the work being undertaken to address the disappointing results at key stage 2, and includes the extension of the Communication, Language and Literacy Development Programme for Early Years to Key Stage 1, becoming a universal programme from September 2009. This programme has already made an impact on language acquisition at all levels for the younger children.

The Joint Review Action Plan includes actions designed to improve the outcomes on the four social care related national indicators included in the local area agreement. Because of concerns over the quality of the data for two of the indicators the Council has also carried out a recent data quality audit.

The next meeting of the Trust is on 14 July 2009.

Enterprise Partnership Board

The Enterprise Board last met on 5 May 2009 and the following key items were discussed:

- Dr Ita O'Donovan was nominated and seconded as Chair for 2009/10, Cllr Kaushika Amin was nominated and seconded as Vice-Chair for 2009/10 and Cllr Kaushika Amin was nominated and seconded as the Enterprise Board representative to the Haringey Strategic Partnership for 2009/10.
- It was agreed that Reed in Partnership should be invited to become a full member of the Enterprise Board, in light of their delivery of the Pathways to Work programme in Haringey.
- The Board approved the projects to be funded under its commissioning prospectus that determines the use of its £3m ABG allocation over the next two years. Some 86 applications with a total value of £10.1m were received and an appraisal panel, made up of Enterprise Board members, met on 30 April 2009 to agree the funding recommendations that were accepted by the full Board.
- The Board received a presentation from Rod Cullen at St Mungo's, and a member of the Community Link Forum, about the work of his organisation in supporting Incapacity Benefit claimants into employment
- The Board was informed that the LAA refresh has been completed and targets have been confirmed for the following key National Indicators (NIs)
 - NI 153 – Working age people claiming out of work benefits in the worst performing neighbourhoods
 - NI 171 – New business registration rate

The Board was informed that due to the current economic climate targets for these NIs will not be locked down and there will be an opportunity to renegotiate them at the end of this financial year.

- The Board approved its updated risk register and it was noted that, due to the current economic climate, the inherent risks associated with the two employment stretch targets and NI 171 had been increased from medium to high
- The Board received an update on the three main worklessness programmes: Haringey Guarantee, Families into Work and the North London Pledge. An update was also given on business and enterprise activities including the Haringey Business Board, which will have its inaugural meeting on 11 June 2009.
- The Board will next meet on 8 September 2009.

Performance issues

Performance in relation to the incapacity related benefits (IB) stretch target remains a concern with 18 long-term IB claimants having been supported into sustained employment, since April 2007, against a target of 180 to be achieved by March 2010. Achieving this stretch target remains a significant challenge and we are currently attempting to renegotiate this target with GOL, DWP and CLG. This renegotiation involves:

- A Service Level Agreement that has been agreed with Reed in Partnership, the Pathways to Work provider in Haringey, which sets out how we can work together to support more IB claimants into sustained employment, while still achieving added value to mainstream provision
- Changing the makeup of the target to support:
 - 120 long-term (6 months +) IB claimants into sustained employment
 - 60 people on Statutory Sick Pay to retain their employment.

As part of the commissioning process the Enterprise Board is currently undertaking, all Haringey Guarantee providers will have explicit targets around supporting long-term IB claimants into sustained employment. A capacity building programme will also be put in place that will include support for providers in regards to better meeting the employment and skills needs of this client group.

It is also worth noting that we are continuing our partnership with NHS Haringey whereby advisors provide employment support from a range of GP surgeries across the borough.

Integrated Housing Board

The Integrated Housing Board is leading on the development and implementation of the new Haringey Housing Strategy 2009-19. The strategy

is the partnership document which sets out our approach to housing over the next ten years.

At their meeting of 11th May 2009 the Board appointed a Chair and Vice Chair for 2009/10. The Cabinet Member for Housing, Councillor John Bevan, was appointed Chair and Jo Murphy of Family Mosaic was appointed Vice Chair. Councillor Bevan was appointed as the Integrated Housing Board's representative to the Haringey Strategic Partnership for 2009/10. The Board also received a report presenting proposed Membership and Terms of Reference for confirmation for 2009/10.

The Board received a report that provided an update in relation to the development of the Affordable Warmth Strategy. It was noted that since the March meeting a draft project plan had been agreed, which included a twelve week consultation period; following this the Strategy would be presented to the Board in September for approval. Once approved the Strategy would be launched in the autumn prior to the onset of winter. It was suggested that each of the Thematic Boards should receive an information report on the Affordable Warmth Strategy as part of the consultation process.

The Board received a report on the Homes for Haringey (HfH) Door Knocking Project. The project had been launched in October 2008 and aimed to knock on the door of every tenant and leaseholder in the Borough and aimed to involve every member of staff. The questionnaire had contained five questions and three key areas had been identified where HfH was perceived to be performing well and where it could do better:

'Performing Well'

- Internal repairs
- Estate cleaning
- Grounds maintenance

'Could do better'

- Internal repairs
- Communal repairs
- Security

The average rating given to HfH by those surveyed was 3.5 out of 5.

It was noted that once the remaining properties had been contacted the results would be collated and analysed alongside results from the Status Survey. Staff who had participated would also be surveyed to find out what they had learnt from taking part in the exercise. Following those surveyed would be informed about how their views had informed practice.

The Board was advised that where nobody had been in a survey had been left for them to complete with a return envelope. In addition the call centre had also been used to contact people.

It was noted that seven special projects were being established that would involve people who had participated the survey and indicated an interest.

It was confirmed that there would be an Action Plan setting out how the issues arising from survey would be addressed and there was agreement that it would be useful if the information obtained was used to inform the Joint Strategic Needs Assessment.

The Board was advised that the Homelessness Strategy Implementation Group had agreed that a conference and series of workshops would be held in September 2009, which all partners would be invited to attend.

The next meeting of the Board would consider Haringey's response to the Mayor of London's Housing Strategy consultation.

Safer Communities Executive Board

The Safer Communities Executive Board met in May and will not meet again until early September. Councillor Canver was adopted as the new Chair and thanked the Chief Executive, as the outgoing Chair, for her support and dedication to the Board over the past few years.

The Board considered the end of year performance which was extremely favourable overall. Total recorded crime in Haringey was down by 7% compared with last year and had dropped for the sixth consecutive year. However, it was noted that a range of pressures may impact on performance over the coming 12 months. The main challenges facing the Safer Communities Partnership are:

- Co-ordinating support services for 18-24 year olds
- Maintaining performance across acquisitive crime
- Monitoring changes in youth violence and youth affiliations
- Measurably and favourably changing perceptions of crime and ASB
- Effective partnership working and resource maximisation across theme Boards
- Establishing an effective action plan to reduce re-offending
- Implementing the new Youth Rehabilitation Order (YOS)

The Board agreed an integrated action plan for the year which supports the three-year Safer for All strategy and is influenced by evidence, evaluation and the annual strategic assessment.

The main discussion topic was dedicated to the likely impact of the recession on community safety and there was a lively debate. It was agreed that work would be undertaken between Safer Communities and Urban Environment to co-ordinate support into employment, training, apprenticeships and volunteering. The Chair requested a regular update on progress and developments at future meetings.

The September agenda will also contain items on Reducing re-offending; Community Justice Courts and Community payback; Flood Plan and Swine Flu Contingency Plan with a discussion topic on the results of the Place Survey. Area-based working is proposed as a topic for the November meeting.

We are waiting for confirmation of a regular representative from Haringey PCT to replace Christina Gradowski.

Well-Being Strategic Partnership Board

Richard Sumray has been appointed as Chair of the Well-being thematic Board and Councillor Dilek Dogus has been appointed as Vice-Chair for 2009/10.

The Board received a report outlining updates to the Well-Being Strategic Framework (WBSF) and Implementation Plan. The most significant change had been to the Implementation Plan that had been revised to better reflect targets contained in the Local Area Agreement. Volunteering was addressed within under the 'Making a Positive Contribution' aspect of the framework and it was suggested that there should also be specific reference to this within the Implementation Plan.

The Board received a report setting out the aims of the strategy for improving the quality of life of older people in the Borough: 'Experience Still Counts 2009-12' and the accompanying Delivery Plan. The strategy is due to be considered and adopted by the Council's Cabinet in June. There had been extensive consultation with older people during the formation of the strategy. It was suggested that the document should make reference to how any reduction in funding of Older People's Care would be dealt with.

The Board considered a report setting out proposed guidance in relation to the timescale and process for implementing the User Payment Policy across the respective statutory, voluntary and community sector organisations. Proposals were also included for an initial twelve month pilot of the project. There was a general consensus that the statutory agencies involved would need to look at the proposals in more detail and assess the impact that this would have in terms of cost.

The Board received a report setting out the findings of a Mental Well Being Impact Assessment (MWIA) that had been carried out in relation to the Haringey Time Bank scheme. In the future two MWIA's would be carried out per year against community based projects to determine whether 'Well-Being London' funding should be allocated to the projects. The Board agreed to the expansion of the scheme in principal. However, it was requested that a further report should be submitted to the Board to providing more detail in relation to implementation and commissioning and the implications for the Council and NHS Haringey.

The Board received a verbal update on progress in relation to the 'Putting People First' programme. An overview was provided of the work being carried out against the fourteen work streams that formed the programme and it was noted that service users would begin to use the new system in the autumn. The Board was advised that HAVCO was holding a Voluntary Sector Providers Forum on 22 June, which would focus on changes affecting the Sector following the introduction of the Personalisation Agenda

The Board considered the Well-Being Scorecard, which provided an overview of performance against Local Area Agreement (LAA) targets within the Board's responsibility and projects funded by the Area Based Grant (ABG) during the Fourth Quarter of 2008/09. There was agreement that there should be a discussion between NHS Haringey and the Council to determine whether the IT system used by the Council to monitor performance could be shared. Where targets were measured on an annual basis, proxy indicators should be developed so that the Board would be provided with a better picture of performance throughout the year. 2 cross-cutting indicators reported as red, NI112 Rate of under-18 conceptions reported; a data consultant is working to improve data and implement a local monitoring data set and NI156 Number of households living in temporary accommodation; a new Private Sector Lettings team has been created to focus upon the sourcing of Assured Shorthold tenancies to provide alternative options to those tenants in Temporary Accommodation. NI8 Adult participation in sport and active recreation reported as amber; secured additional resources, in particular from the Sport England Community Investment Fund (CIF) existing projects and new partner projects have been drawn together under the HariActive Programme.

The Board received a report that provided an update on the draft Core Strategy Preferred Options document entitled: 'A New Plan for Haringey 2011 – 2026'. Consultation on the Preferred Options stage would take place between the 5 May and 30 June 2009. As part of this briefings would be given at Area Assembly meetings and other public forums and information would be available on the Council's website.

The Board received a report that provided an update in relation to progress in producing Haringey's Housing Strategy 2009-19. The Integrated Housing Board (IHB) was responsible for the development of the strategy and sub-strategies. In the long term the Housing Strategy would need to be reviewed to ensure that it was still fit for purpose. In the more immediate future consideration would need to be given to the impact of the Recession.

The Chair updated the Board on the 2009/10 budget setting process for the PCT. Allocations to PCTs were announced in December, with Haringey PCT receiving lower than expected, floor level growth. In addition significant new cost pressures had emerged from January onwards. As a result of these cost pressures, the PCT was in the process of reassessing its investment programme and revise growth in order to deliver a balanced budget for the year.

Barnet, Enfield and Haringey Mental Health Trust had recently been served with an Improvement Notice for the St Ann's site and this was being

addressed at present. In terms of the Trusts application for Foundation status it was anticipated that this would be achieved by February 2010.

Appendices

None.
